



Corporate / Programme

Direction

Management

Delivery

Starting up a project

Activities
Appoint the Executive and the Project Manager

Capture previous lessons

Design and appoint the project management team

Prepare the outline business case

Select the project approach and assemble the project brief

Plan the initiation stage

UPDATED 6th edition VERSION

Directing a project

Activity Authorize initiation

Activity Authorize the project

Activity Authorize a stage or exception plan

Activity Give ad hoc direction

Activity Authorize project closure

Initiating a project

Activities
Agree the tailoring requirements
Prepare the risk management approach
Prepare the change control approach
Prepare the quality management approach
Prepare the communication management approach
Set up the project controls
Create the project plan
Refine the business case
Assemble the project initiation documentation (PID)

Managing a stage boundary

Activities
Plan the next stage
Update the project plan
Update the business case
Report stage end
Produce an exception plan

Controlling a stage

Activities
Authorize work packages
Review work package status
Receive completed work packages

Activities
Review the management stage status
Report highlights

Activities
Capture and examine issues and risks
Escalate issues and risks
Take corrective action

Managing product delivery

Activity Accept a work package

Activity Execute a work package

Activity Deliver a work package

Closing a project

Activities
Prepare planned closure
Prepare premature closure
Hand over products
Evaluate the project
Recommend project closure

Legend

These are management products that are created or updated by a process's activities.

This is an event or decision which triggers another process or is used to notify corporate or programme management.

APPROVE

- End project report
- (Updated) business case
- (if updated) benefits management approach
- Lessons report

CREATED

- Follow-on action recommendations
- End project report
- Lessons report

UPDATED

- PID
- Project plan
- Issue register
- Config item records
- Benefits management approach

CLOSED

- Risk register
- Issue register
- Quality register
- Daily log
- Lessons log



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T: UK +44 (0)1270 611600
T: AUS 1300 459 459
T: NZ + 64 9 363 9777
T: UAE + 971 (0) 4 362 4295
E: training@ilxgroup.com

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